



F R A C

FLORIDA REGIONAL ADMISSIONS
COUNSELORS

2024-2025 Member Directory

Florida Regional Admissions Counselors (FRAC) is a non-profit service organization created by college admissions representatives. We look to provide information for high school students and high school college counselors within the state of Florida about higher education opportunities around the nation. It is our goal to partner with college counselors and students to help them through the college admissions process and help them navigate through the decision process.

FRAC members are representatives of out-of-state colleges and universities, who live and work in Florida. They are your connection to college opportunities around the United States and the rest of the world.

Website: www.wearefrac.org

Email: frac.contact@gmail.com

FRAC Board Members 2024-2025

Chairperson: Stephanie Hospodar, Bryant University

Vice-Chairperson: Jeff Fusco- George Mason University

Treasurer: Olander Fleming, University of Maryland

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MEMBER SCHOOLS

BENTLEY UNIVERSITY**
BERRY COLLEGE
BRYANT UNIVERSITY
GEORGE MASON UNIVERSITY
GEORGIA SOUTHERN UNIVERSITY
HAMPDEN-SYDNEY COLLEGE
HIGH POINT UNIVERSITY
INDIANA UNIVERSITY BLOOMINGTON
JOHN CABOT UNIVERSITY
LOYOLA UNIVERSITY MARYLAND
MICHIGAN STATE UNIVERSITY
MISSISSIPPI STATE UNIVERSITY**
MONTCLAIR STATE UNIVERSITY
MUHLENBERG COLLEGE
NORTHERN MICHIGAN UNIVERSITY
PENN STATE UNIVERSITY
PURDUE UNIVERSITY
RUTGERS UNIVERSITY**
SACRED HEART UNIVERSITY
SAINT MARY'S COLLEGE
SETON HALL UNIVERSITY**
TEMPLE UNIVERSITY
THE CITADEL
THE OHIO STATE UNIVERSITY**
TULANE UNIVERSITY
UNIVERSITY AT BUFFALO
UNIVERSITY OF ALABAMA
UNIVERSITY OF KENTUCKY
UNIVERSITY OF MAINE
UNIVERSITY OF MARYLAND, COLLEGE PARK
UNIVERSITY OF MISSISSIPPI
UNIVERSITY OF NEVADA - LAS VEGAS
UNIVERSITY OF OKLAHOMA
UNIVERSITY OF SAN FRANCISCO
UNIVERSITY OF SOUTH ALABAMA
UNIVERSITY OF TENNESSEE
UTAH STATE UNIVERSITY
VALDOSTA STATE UNIVERSITY
VANDERBILT UNIVERSITY
WORCESTER POLYTECHNIC INSTITUTE

*FRAC Member Directory to be updated by August 31st

**Institutional page not included



Berry College

Mount Berry, GA

[Website](#)

Laura B. Miller

lmiller@berry.edu

904-333-4641

Territories: Florida

Total Undergraduate Student Population Size: 2,250

Out of State Cost of Attendance (per year): Tuition & Fees: 40,416

Room & Board: 14,230

Admissions:

Average GPA: 3.78

Average ACT: NA

Average SAT: NA

Test Optional for Fall 2024: Yes!

Deadlines: Early Action Nov 1st, Regular Decision Jan 15th

Key Programs:

- Pre-Med
- Pre-Vet
- Business/ Marketing
- Nursing
- Communication

Important Facts: 11-1 Student to Faculty, 98% of pre-med students are accepted to Med school, 79% of Pre-Vet students are accepted to Vet School, (National avg is 11%) All students are invited to participate in our Lifeworks program where they can work on campus in a paid position, and graduate with a work resume.



Bryant University

Smithfield, RI

[Website](#)

Stephanie Hospodar

shospoda@bryant.edu

401-214-7828

Territories: Florida (primary), AL, AR, GA, LA, MS, MO, NV, NM, NC, OR, SC, TN

Total Undergraduate Student Population Size: 3,153

Out of State Cost of Attendance (per year): Tuition & Fees: \$51,169
Room & Board: \$16,938

Admissions:

Average GPA: 3.6

Average ACT: 27

Average SAT: 1260

Test Optional for Fall 2025: Yes

Deadlines: EDI: 11/1, EA: 11/15, EDII: 1/15, RD: 2/1

Key Programs:

- International Business
- Communications & Digital Communications
- Biology & Health Sciences
- Accounting & Finance
- Supply Chain Management

Important Facts:

Bryant is a small, private institution, located in Smithfield, RI, just 15 minutes from Providence and 45 minutes from Boston.

All Bryant students complete courses of study in both the College of Business and the College of Arts and Science or the School of Health and Behavioral Sciences, allowing for nimble, prepared young professionals. Bryant offers 25 Division I sports and over 120 clubs and organizations. Our campus is highly residential with over 90% of first year students and over 80% of our overall student body residing on campus.

99% of graduates are employed or in graduate school within 6 months of graduation. Georgetown University's Center for Education and the Workforce ranks Bryant in the top 1% for ROI.

Bryant is in the midst of its Vision 2030 strategic planning which includes the opening of the Business Entrepreneurship & Leadership Center (BELC), the new home of our College of Business and new top-tier facilities and business labs.



George Mason University

Fairfax, VA

[Website](#)

Jeff Fusco

jfusco@gmu.edu

703-993-3873 (Call or Text)

Territories: Florida & Georgia

Total Undergraduate Student Population Size: 28,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$38,688
Room & Board: \$12,500

Admissions:

Average GPA: 3.3-3.9 (weighted)

Average ACT: 23-29

Average SAT: 1100-1220

Test Optional for Fall 2025: Yes

Deadlines: Early Action – November 1st, Regular Decision (February 1st)

Key Programs:

- Government & Policy (Government, International Security & Law)
- Computer Science, Cyber Security and Engineering
- Direct-Entry Nursing
- Business (Accounting, Finance, Marketing, Operation & Supply Chain, Entrepreneurship)
- Science (Biology, Environmental Science/Conservation and Forensic Science)

Important Facts:

George Mason University is Virginia's largest and most diverse tier-1 research university. Located just 15 miles west of Washington, D.C., Mason enrolls students from more than 130 countries and 50 states. Mason perfectly strikes the balance between the look and feel of a residential campus with the access and opportunity of D.C. right in our backyard. Mason has grown rapidly over the past half-century and is recognized for its innovation, entrepreneurship and commitment to provide academic opportunities for students of all backgrounds. Our Law School is the youngest in the Top 50 (currently ranked #31). We are members of the Atlantic 10 conference. We offer over 200+ study abroad programs and have over 400 clubs and organizations for students to join. Active learning is a large part of the Mason experience. 74% of our students graduate with research and/or internship credits on their transcript and 84% of our graduates report positive career outcomes within 6 months of graduation with a median annual salary of over \$72,000.



Georgia Southern University
Statesboro/Savannah Georgia
[Website](#)

Brodie Maroney
bmaroney@georgiasouthern.edu
 912-536-5532
 Territories: All of Florida

Total Undergraduate Student Population Size: 22,353

Out of State Cost of Attendance (per year): Tuition & Fees: \$5,610.00
 Room & Board: \$11,492.00

Admissions:

Average GPA: 3.4
 Average ACT: 21
 Average SAT: 1067
 Test Optional for Fall 2025: Yes
 Deadlines: Applications will be available after these dates; however, decisions are based on the student’s ability to submit all required documents at least one week prior to the first day of classes.

<u>Fall Semester</u>	<u>Spring Semester</u>	<u>Summer Semester</u>
Fall Full Term and Minimester I (August Classes) – August 1 Fall Minimester II (October Classes) – October 1	Spring Full Term and Minimester I (January Classes) – December 1 Spring Minimester II (March Classes) – March 1	Summer Full Term and Minimester I (May Classes) – April 1 Summer Minimester II (June Classes) – May 1

Key Programs:

- Nursing
- Engineering
- Biology
- Psychology
- Business

Important Facts:

- Founded in 1906
- 3 campuses in Statesboro, Savannah, and Hinesville
- 300+ Student Organizations
- 132 Degree Programs
- Study-abroad learning and research center in Wexford, Ireland
- Division 1 Athletics
- Ranked nationally in the Top 100 degree producers for diverse students



Hampden-Sydney College

Hampden-Sydney, Virginia

[Website](#)

Tara Nelan

tnelan@hsc.edu

(call/text) 813-658-8348 or (campus) 434-223-6120

Territories: Florida

Total Undergraduate Student Population Size: 880

Out of State Cost of Attendance (per year): Tuition & Fees: \$50,740
Room & Board: \$14,634

Admissions:

Average GPA: 3.0 3.8

Average ACT: 23 - 29

Average SAT: 1040 - 1310

Test Optional for Fall 2025: Yes

Deadlines: Early Decision November 1 Early Action October 1 and December 1 Regular Decision February 15

Key Programs:

- Honor and Conduct-A way of life, and it inspires everything we do at Hampden-Sydney.
- Rhetoric Program-Cornerstone of the academic experience. Ensures all H-SC graduates will write and speak competently.
- Compass-guided access to internships, study abroad, research, service learning, and hands-on classroom experiences.
- Immersed in the liberal arts, every H-SC student is taught to reason effectively, think critically, and write persuasively. Faculty and advisors help students find their passions, gifts, and purpose. Academic offerings range from economics and literature to physical sciences and fine arts.
- Legendary brotherhood-ranked the nation's #3 Best Alumni Network by the Princeton Review – illustrates the lifelong bonds students develop on the Hill.

Important Facts:

Hampden-Sydney has been ranked among the top tailgating schools in the nation by *Southern Living* magazine. H-SC is where students get a big school social scene combined with the personalized education only a small college can offer.

Scholars, leaders, athletes, creators, and outdoorsmen alike thrive in H-SC highly personal educational experience that emphasizes both intellectual growth and character development leading to successful careers and successful lives. In continuous operation since November 10, 1775, Hampden-Sydney is the tenth oldest college in the United States. For more than 240 years, Hampden-Sydney's leadership has carried out its mission to "form good men and good citizens in an atmosphere of sound learning."

An application for admission is considered for academic and leadership scholarships. Additionally, any accepted applicant who earns his Eagle Scout (prior to matriculation) or participates in Boys State will be granted a scholarship of \$30,000/year or \$25,000/year respectively to Hampden-Sydney.



HIGH POINT UNIVERSITY

High Point University

High Point, North Carolina

[Website](#)

Ryan Disch

rdisch@highpoint.edu

336-841-9038

Territories: Florida, Louisiana, Mississippi, Puerto Rico, U.S. Virgin Islands, Guam

Total Undergraduate Student Population Size: 5,000 undergraduate students 50 states and 50 countries represented
80% of students are from out of state

Out of State Cost of Attendance (per year): Tuition & Fees: \$46,548
Room & Board: \$19,128

Admissions:

Average GPA: 3.5

Average ACT: 27

Average SAT: 1490

Test Optional for Fall 2025: Yes

Deadlines: Early Decision 1 – Nov 1st/ Early Decision 2 – Feb 1st/ Early Action – Nov 15th/ Regular Decision – June 1st

Key Programs:

- Project Discovery – Undecided students will partner with a success coach who discover a major that is great fit for the student
- School of Business
- Psychology
- Criminology

Important Facts:

- 550 acres
- Access to Innovators – 30 Innovators in Residence that come to campus and teach HPU students
<https://www.highpoint.edu/accesstoinnovators/>
- All Freshmen are required to take the President's Life Skills Seminar that teaches time management, energy management, communication skills, financial literacy, leadership and achieving success and significance in your life.
- #1 dorms in the nation according to the Princeton Review and Niche
- 25% of your major will be hands-on experiential learning
- HPU is a values-based institution. The values your family instilled in you for the last 17+ years will be furthered throughout your HPU education.
- 99% placement rate within 6 months of graduation
- #1 best regional colleges in the South by U.S. News World Report



INDIANA UNIVERSITY

Bloomington, IN

[Website](#)

MARY WINTERCORN

MARYWINT@IU.EDU

(812)855-8008

Territories: FLORIDA

Total Undergraduate Student Population Size: 36,833

Out of State Cost of Attendance (per year): Tuition: \$\$41,890
Room & Board: \$13,984

Admissions:

Test scores and GPA of students admitted for fall 2024

Admitted student academic criteria*

Admissions criterion	Range	Average/Median
GPA	3.73–4.00	3.98
SAT scores (Math and Evidence-Based Reading and Writing)	1230–1430	1324
ACT scores (Composite)	28–33	30

*These ranges represent the middle 50 percent of admitted students.

Test Optional for Fall 2024: YES

Deadlines: NOV 1 for out of state applicants

Key Programs:

- Kelley School of Business
- Jacob School of Music
- Political Science
- Psychology
- Nursing

Important Facts:

Scholarship deadline is Nov 1st. Please submit a **complete** application. Please review the college you applied to for direct admission criteria. Submit a request for review if needed. When in doubt, submit a request for review for DA

IU offers 24 men and women D1 varsity athletic and over 750 clubs and organizations, including Greek life

IU offer 12 residence halls on campus with learning and living communities



JOHN CABOT UNIVERSITY

An American university in the heart of Rome

John Cabot University

Rome, Italy

[Website](#)

Danette Anderson

danderson@johncabot.edu

509-393-3869

Territories: Southeast USA

Total Undergraduate Student Population Size: 1800

Out of State Cost of Attendance (per year): Tuition & Fees: 28,000 USD per year
Room & Board: 17,000 USD per year

Admissions:

Average GPA:

Average ACT:

Average SAT:

Test Optional for Fall 2025: Test Optional

Deadlines: Nov 15 and March 1

Key Programs:

- Business Administration
- Communications and Digital Media
- Psychological Science
- International Affairs/Political Science
- Art History

Important Facts:

University campus is located walking distance between the Colosseum and The Vatican in Trastevere. Students from 75 countries and a diverse and inclusive environment focused on sustainability.

- Small Classes
- Housing with 24/7 security
- internship opportunities
- study abroad opportunities worldwide.



LOYOLA
UNIVERSITY MARYLAND

Loyola University Maryland

Baltimore, MD

[Website](#)

Marilina Matta

mmatta@loyola.edu

410-617-2409

Territories: Alabama, Arkansas, Florida, Georgia, Kentucky, Mississippi, North Carolina, Oklahoma, South Carolina, Tennessee, Texas, U.S. Territories & the Caribbean (including American Samoa; Guam; Puerto Rico; the Minor Outlying Islands, Northern Mariana Islands, & U.S. Virgin Islands)

Total Undergraduate Student Population Size: 4,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$57,150
Room & Board: \$17,670

Admissions:

Average GPA: 3.69

Average ACT: 27-32

Average SAT: 1200-1340

Test Optional for Fall 2025: Yes

Deadlines: November 15 (Early Action and Early Decision I) | January 15 (Regular Decision and Early Decision II)

Key Programs:

- Sellinger School of Business (AACSB accredited)
- Engineering
- Nursing
- Advertising | Public Relations | Communication and Media | Digital Media | Journalism
- Education | Speech-Language Hearing Sciences | Psychology | Biopsychology

Important Facts:

Founded in 1852 | Jesuit | Our Evergreen campus is an accredited designated arboretum

NCAA Division I - Patriot League | 95% graduation rate for athletes (GSR)

99% of Loyola grads employed six months after graduation | 90% retention rate

Top 2% in the nation for long-term return on investment (ROI) | #1 Best College Campus in Maryland by Niche



Michigan State University

East Lansing, MI

[Website](#)

Richard Aufderheide, Manager of Florida Recruitment

aufderh1@msu.edu

248-535-5957

Territories: Florida, Georgia, Alabama, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee

Total Undergraduate Student Population Size: 40,483

Out of State Cost of Attendance (per year): Tuition & Fees: \$43,910

Room & Board: \$12,564

Admissions:

Average GPA: 3.5-4.0 (middle 50%)

Average ACT: 24-30

Average SAT: 1100-1310

Test Optional: YES (for admission, scholarships, and Honors consideration)

Deadlines:

Early Action: November 1st (full consideration for scholarships and Honors College)

Regular: April 1 (priority: Feb. 1)

Key Programs:

- Eli Broad College of Business (Supply Chain Management, Hospitality Business)
- Engineering (Mechanical, Packaging, Computer Science)
- Education and Public Services
- Preprofessional (medical, law, dental, optometry, veterinary)
- Agriculture and Environmental Sciences

Important Facts:

Michigan State University has been advancing the common good with uncommon will for more than 160 years. A top global university, MSU pushes the boundaries of discovery to make a better world while providing students with life-changing opportunities. A top global research university, MSU prepares you to compete with the best in the world and to make a better tomorrow. High-caliber opportunities, world-class facilities and an inclusive, collaborative community enable you to create a powerful, personalized path.

- Alumni Distinguished Scholarship (ADS) Competition – Full tuition and fees scholarship program, apply early for full consideration for Honors College and competition invitation.

MONTCLAIR STATE UNIVERSITY

Montclair State University

Montclair, NJ

[Website](#)

Max Gold

goldma@montclair.edu

561-621-7068

Territories: FL

Total Undergraduate Student Population Size: 21,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$24,126
Room & Board: \$16,822

Admissions:

Average GPA: 3.27

Average ACT: Test-Optional

Average SAT: Test-Optional

Test Optional for Fall 2024: Yes

Deadlines: Rolling Admission: December 1st (EA non-binding) | February 1st (Nursing Applicants) | March 1st (Preferred deadline)

Key Programs:

- Biology
- Business Administration
- Computer Science
- Psychology
- Film & Television

Important Facts:

- 12 Miles from NYC | Two NJ Transit Train Stations/Bus Routes to NYC | 252-acre Suburban Campus
- Hispanic-Serving Institution ("Top 100 Schools for Hispanics") | #5 Dance BFA program in the US
- 300+ Academic Programs | Average Class Size: 25 Students | 17:1 Student To Faculty Ratio
- Popular Majors: Accounting, Exercise Science, Jurisprudence, Law & Society, College of the Arts and Teacher Ed
- All Courses are taught by Professors, not grad assistants
- 81+ Combined Degree and 4+1 Programs | Significant Tuition Savings
- Pre-Major Exploration for Undecided students in our University College Program
- 120 Clubs and Organizations | 10 Residence Halls | Freshman Housing Guaranteed
- 18 NCAA DIII Sports | 38 Intramural/Club Sports
- 71% of students receive some form of financial aid
- Ranks 7th out of 440 national Colleges and Universities for Graduation Rate (U.S. News & World Report 2022-23)
- More than 50% of our students identify as underrepresented minorities



Muhlenberg College

Allentown, Pennsylvania

[Website](#)

Brendan Nabozny

brendannabozny@muhlenberg.edu

(484)633-0732

Territories: FL, GA, TN, NC, SC, LA, AL, MS, CA

Total Undergraduate Student Population Size: 1900 Students (undergraduate)

Out of State Cost of Attendance (per year): Tuition & Fees: **\$62,804**
Room & Board: **\$13,682**

Admissions:

Average GPA: 3.55 (UW)

Average ACT: 28-31

Average SAT: 1230-1400

Test Optional for Fall 2025: Yes

Deadlines: **ED:** Nov 15 **EA:** Dec 1 **ED2:** Feb 15 **RD:** Feb 15

Key Programs:

- Biology
- Theatre and Dance
- Business
- Psychology
- Communication

Important Facts:

Muhlenberg College is an independent liberal arts institution located in the heart of Allentown, Pennsylvania, about 50 miles north of Philadelphia. With an undergraduate enrollment of approximately 2,000 students, Muhlenberg is dedicated to shaping creative, compassionate, collaborative citizens through rigorous academic programs in the arts, humanities, natural sciences and social sciences, as well as select professional programs.

Muhlenberg is unique among private colleges in offering programs in professional areas such as business, education, public health, media & communication and neuroscience in addition to the traditional liberal arts majors. With an average class size of 15 students, the Muhlenberg curriculum provides opportunities for students in all programs to participate in research, community engagement, internships and study abroad options that provide critical experiences for students in today's rapidly changing world.

Outside of the classroom, Muhlenberg has a vibrant and diverse residential community that is involved with the arts, DIII athletics, service and humanitarian organizations, and the surrounding city of Allentown.



**NORTHERN MICHIGAN
UNIVERSITY**

Northern Michigan University

Marquette, MI

[Website](#)

Jacqueline Bauer

jacbauer@nmu.edu

(305) 906-2902

Territories: All of Florida

Total Undergraduate Student Population Size: 7,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$19,488
Room & Board: \$13,274

Admissions:

Average GPA: 3.5

Average ACT: N/A

Average SAT: N/A

Test Optional for Fall 2025: Test Blind

Deadlines: Rolling Admission with No Deadline / For Presidential Scholars & Honors Consideration – apply prior to November 1

Key Programs:

- Biology and Pre-Health Tracks
- Nursing – Direct Admit or Pre-Nursing
- Criminal Justice & Cyber Security
- Psychology
- Environmental Science

Important Facts:

NMU Offers 170+ undergraduate degree tracks and certificate programs which can be added to degrees or pursued solo

Students can study abroad in 55 different countries and choose from 300+ clubs and activities to get involved on campus

NMU's average lecture class size is 27 and our student/faculty ration is 18:1. Opportunities for field research are abundant with many undergraduate students presenting their findings at national and regional conferences

NMU is located in the Upper Peninsula (UP) of Michigan on Lake Superior. The campus is adjacent to 83 miles of shoreline with 11 waterfalls and significant snowfalls in the winter!



PennState

Penn State University

20 campus throughout Pennsylvania – University Park being the largest

[Website](#)

Sean Lewis

shl5242@psu.edu

814-863-1420

Territories: Southeast FL, GA, AL, MS, LA, AR)

Total Undergraduate Student Population Size: 73,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$39,626
Room & Board: \$12,984

Admissions:

Average GPA: 3.5-3.9

Average ACT: 30

Average SAT: 1300

Test Optional for Fall 2025: Yes

Deadlines: Early Action = November 1st, Rolling after that

Key Programs:

- Engineering
- Business
- Nursing
- Meteorology
- Communications

Important Facts:

Largest dues paying alumni association in the World.

2nd largest outdoor stadium in Western Hemisphere



Purdue University

West Lafayette, IN

[Website](#)

Daniel Mikkelsen

dmikkel@purdue.edu

765-494-7097

Territories: Florida

Total Undergraduate Student Population Size: 40,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$28,794
Room & Board: \$10,030

Admissions:

Average GPA: 3.6 – 4.0

Average ACT: 27 – 34

Average SAT: 1210 – 1450

Test Optional for Fall 2025: Yes

Deadlines: November 1st (Early Action/Priority Deadline) | January 15th (Regular Decision)

Key Programs:

- Engineering
- Computer Science
- Business
- Health Sciences
- Mathematics and Data Science

Important Facts:

#4 Most Trusted Public University in the U.S.

#7 Best Value School in the U.S.

Top 10 Public University in the U.S.

Top 5 for Graduating the Most STEM Majors

11 colleges and schools with over 2,000 faculty and staff

Over 600,000 alumni

Over 400 research labs



New Brunswick, New Jersey

[Website](#)

Lesley D. Leslie

lesleyd@rutgers.edu

848-445-7315

Territories: Southeast Florida, Georgia

Total Undergraduate Student Population Size: Approximately 44, 000

Out of State Cost of Attendance (per year): Tuition & Fees: \$36,001
Room & Board: \$14,715

Admissions:

Average GPA: 3.73

Average ACT: 1270-1480

Average SAT: 28-33

Test Optional for Fall 2025: Test required

Deadlines: Nov 1st - Early Action & Dec 1st - Regular Decision

Key Programs:

- Finance
- Biology
- Criminal Justice
- Nursing

Important Facts:

- #1 New Jersey Public University (U.S News and World Report)
- #40 ranked, America's Best Colleges/University (U.S News and World Report)
- #1 Top Public Business School in NJ/NY Metro Region (Bloomberg Businessweek)
- Member of the Big TEN Conference
- 150 majors and 750 student clubs and organizations
- 45 minutes away from New York City, with transportation that leaves directly from the New Brunswick campus.
- Birthplace of College Football



Sacred Heart UNIVERSITY

Sacred Heart University

Fairfield, CT

[Website](#)

Kim Parrett

parrettk@sacredheart.edu

203-610-9500

Territories: Florida

Total Undergraduate Student Population Size: 6,600

Out of State Cost of Attendance (per year): Tuition & Fees: \$50,084
Room & Board: \$20,000

Admissions:

Average GPA: 3.65

Average ACT:

Average SAT:

Test Optional for Fall 2025: Yes

Deadlines: ED 1 – Nov. 15, EA 1 – Dec. 1, ED 2 - Jan. 15, EA 2 – Feb. 1, RD – Feb. 15

Key Programs:

- Nursing (Direct Admit)
- Dual Degrees (DPT, AT, OT, PA, SP)
- Business
- Computer Science, Engineering
- Sports Communication/Media

Important Facts:

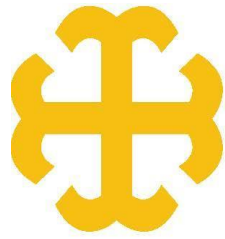
#1 Nursing in CT

Top 10 Community Service

Top 10 Happiest Students

Top 20 Theatre program

Close to NYC and Boston



Saint Mary's College

NOTRE DAME, INDIANA

Saint Mary's College

Notre Dame, Indiana

[Website](#)

Desiree Perez

dperez@saintmarys.edu

(574) 284-4760

Territories: NW Indiana, Florida, & International

Total Undergraduate Student Population Size: 1,600

Out of State Cost of Attendance (per year): Tuition & Fees: \$51,430
Room & Board: \$14,379

Admissions:

Average GPA: 3.7-4.2

Average ACT: 25-31

Average SAT: 1050-1270

Test Optional for Fall 2025: Yes

Deadlines: Early Decision is due 11/15 and Regular Decision is due 2/15

Key Programs:

- Nursing
- Dual Degree Engineering program with the University of Notre Dame
- Speech and Language Pathology
- Business
- Psychology

Important Facts:

- Average class size is 18 and a 10 to 1 student to faculty ratio
- 96% of our students participate in internships and field experience
- 92% of our students graduate in four years or less
- 46% of SMC students in the past 10 years have studied abroad
- 94% of graduates are employed full-time, enrolled in graduate school, or engaged in other full-time activity within one year of graduation



Temple University

Philadelphia, Pennsylvania

[Website](#)

Monica Sobolesky

monica.sobolesky@temple.edu

267-951-3670

Territories: Florida

Total Undergraduate Student Population Size: 21,000+

Out of State Cost of Attendance (per year):

Tuition & Fees: \$34,928

Room & Board: \$13,366

2024-2025 Base rates

Admissions:

Average GPA: 3.38

Average ACT: 1280

Average SAT: 28

Fall 2023 Profile

Test Optional for Fall 2024: Yes (for admission, scholarship, and honors consideration)

Deadlines:

- Early Action-November 1st
- Regular Decision- February 1st

Key Programs:

- Business (Finance, Marketing, Management, Accounting)
- Medical (Biology, Health Professions, Nursing, Pre-Med tracks)
 - Accelerated Programs for Temple University
 - * Dental (3+4),
 - * Pharmacy (3+4)
 - * Podiatry (3+3)
 - * Medical (4+4 with a 3+4 option)
 - * Physical Therapy (3+4)
- Communications, Media Studies & Production
 - New Klein Programs: Audio & Live Entertainment & Virtual Media Management (online or hybrid)
- Visual & Performing Arts

Important Facts:

Temple University is Philadelphia's public research institution and boasts an extremely diverse student population. Students have access to the large number of graduates who remain in the Philadelphia area, translating into numerous research/job/internship opportunities. While the campus is in the 6th largest city in the U.S., there is a strong campus atmosphere with lots of school spirit and well-renowned food trucks throughout campus. Students have access to Temple University international campuses (Rome and Japan) and study away opportunities in Los Angeles and Washington D.C. More than 440 student organizations, including Temple's 18 NCAA Division I athletic programs, thrive on campus. Bagel Hut vs Bagel Shop: Join the ongoing debate about which one reigns supreme!



The Citadel

Charleston, SC

[Website](#)

Luke Darling

ldarin1@citadel.edu

(843) 953-0746

Territories: Florida

Total Undergraduate Student Population Size: 2,900

Out of State Cost of Attendance (per year): Tuition & Fees: In state: \$13,140/ Out of state: \$36,396
Room & Board: In state: \$9,125/ Out of state: \$9,125

Admissions:

Average GPA: 3.68

Average ACT: 21-26

Average SAT: 1030-1210

Test Optional for Fall 2022: No

Deadlines: Rolling

Key Programs:

- Business/Commerce
- Mechanical Engineering
- Criminal Justice/law enforcement administration
- Political science and government
- Civil Engineering

Important Facts:

1. Voted #2 in Regional Universities in the South
2. Voted #1 in Best colleges for Veterans
3. Voted #6 in Best college for undergraduate teaching
4. Voted #1 in top public schools



TULANE
UNIVERSITY

Tulane University

New Orleans, LA

[Website](#)

Lisa Kolar

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813-217-3242

Territories: Florida

Total Undergraduate Student Population Size: About 8,500

Out of State Cost of Attendance (per year): Tuition & Fees: \$68,678
Room & Board(+books): \$19,568

Admissions:

Average GPA: 3.7/4.0 Unweighted Core GPA(2023 Stats)

Average ACT: 31-34(2023 Stats)

Average SAT: 1410-1510(2023 Stats)

Test Optional for Fall 2025: Yes

Deadlines: ED I: Nov 1, EA: Nov 15, EDII & RD: January 15

Key Programs:

We have over 75 majors within 5 schools:

- Architecture
- Public Health
- Liberal Arts
- Business
- Science and Engineering

Well known for health and pre-med majors, architecture, and business.

Important Facts:

- Interdisciplinary learning that allows students to explore across multiple schools and majors. Almost 40% of students graduate with a double major. About 70% with a major and at least one minor. Exploration is encouraged. In fact, when admitted to Tulane, students are admitted into all academic programs at Tulane.
- Service Learning component means that students incorporate service into their classes and curriculum. Over 550,000 service hours completed in the average year by the Tulane community.
- Tulane has a Medical School, Law School, and a variety of Graduate options, including degrees in Public Health.
- Research 1 institution and ranked within the top 2% of institutions for research. Undergraduate Research can start as early as the freshman year.



University at Buffalo

Buffalo, New York

[Website](#)

Mollie Goldstein

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716-645-7757

Territories: Florida, Maryland, DC

Total Undergraduate Student Population Size: 20,463

Out of State Cost of Attendance (per year): Tuition & Fees: \$ 26,860 + \$3784
Room & Board: \$17,426 (includes housing & meal plan)

Admissions:

Average GPA: 92-97 on 100 point scale

Average ACT: 27-32

Average SAT: 1280-1390

Test Optional for Fall 2025: YES

Deadlines:

Key Programs:

- Medical – Nursing, Pharmacy, Biomedical Sciences, Health Professions (PT, OT, Nutrition, etc.)
- Engineering – 16 types of Engineering at the Undergraduate level
- Architecture
- Law – only school in SUNY system with law school (undergraduate, combined & JD programs)
- Business – 9 different business disciplines

Important Facts:

- New York's Flagship University – Top 40 Public University
- Over 140 undergraduate programs, over 70 combined degree programs & over 300 graduate programs
- Research intensive university – 100% of students participate in research.
- Home to Empire AI – New York's consortium that aims to put New York at the forefront of the AI revolution.
- UB has 3 campuses across the city – including the med school located at center of Buffalo's medical corridor
- Over 700 Education Abroad Programs
- 16 Division 1 Athletic Programs (<https://ubbulls.com/>)
- 400 clubs and organizations for students to enjoy & make their community.
- 25 minutes from Niagara Falls, 45 minutes from Toronto, 10 minutes to Buffalo Airport (1 hour flight to other cities in Northeast – helpful for interviews for jobs & internships.)



The University of Alabama
Tuscaloosa, Alabama
[Website](#)

Benet Bondi

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205-861-3509

Territories: Central FL

Casie Tate

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205-861-3511

Territories: South FL

Kiyah Shelton

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205-861-3513

Territories: NE FL

Total Undergraduate Student Population Size: 39,623

41.7% legal Alabama residents

58.3% come from elsewhere in the United States and 92 foreign countries

Out of State Cost of Attendance (per year): Tuition & Fees: Total Indirect Cost: \$49,188 (includes: tuition, fee estimate, housing, and food)

Admissions:

Average GPA: 3.85-4.31(50% range)

Average ACT: 27-31(50% range)

Average SAT: 1240-1370 (50% range)

Test Optional for Fall 2025: Yes

Deadlines: Competitive Admissions Scholarship Consideration: January 10 / Automatic Merit Scholarships Consideration: May 1

Key Programs:

- Capstone College of Nursing
- College of Communication & Information Sciences
- College of Engineering
- College of Human Environmental Sciences
- Culverhouse College of Commerce & Business Admin

Important Facts:

- The University has a record enrollment of 9,342 ethnic and racial minority students, a 9.4% increase from 2022, and likely includes the highest number of under-represented minority students enrolled at any university in the State of Alabama. This includes an all-time high of 4,579 Black students and 2,610 Hispanic students.
- A record number of 1,142 National Merit Scholars choose UA (nation's largest enrolling institution)
- The Capstone College of Nursing boasts a 99.56% National Council Licensure Examination pass rate among its 2023 graduates, far exceeding the national average of 69.66%.
- UA was recognized as a Top Producing Institution of Fulbright U.S. Students for the seventh time in nine years as well as a Top Producing Institution of Fulbright U.S. Scholars for the first time. UA is one of 12 universities in the nation to receive both designations.



The University of Kentucky

Lexington, KY

[Website](#)

Chris Arria

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(859) 257-0066

Territories: Florida

Total Undergraduate Student Population Size: 23,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$33,406
Room & Board: \$15,242 (inclusive of dining)

Admissions:

Average GPA: 3.59

Average ACT: 25

Average SAT: 1200

Test Optional for Fall 2025: Yes

Deadlines: (rolling admissions)

Early Action: December 1, 2024 (qualifies for scholarships and Lewis Honors College)

Regular Decision: February 15, 2025

Key Programs:

- Equine Science and Management
- Psychology
- Nursing
- Sport Leadership
- Aerospace Engineering

Important Facts:

The University of Kentucky is one of eight institutions in the country with the full complement of liberal arts, engineering, professional, agricultural, and medical colleges and disciplines on one central campus. Lexington was voted the #34 best place to live in the United States, and the #7 best city for college graduates. The University of Kentucky has over 600 student organizations and was one of a handful of institutions to receive the honor of "Diversity Champion" by Insight into Diversity Magazine six consecutive years. Last, all residence halls are suite style, with the oldest built in 2005. Students will share a 2-bedroom suite with 1-3 other students, and each suite has its own bathroom.



The University of Maine

Orono, ME

[Website](#)

Isabel O'Toole

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207.949.4673

Territories: Florida, Georgia

Total Undergraduate Student Population Size: 8,700 undergraduate students, 11,000 total enrolled

Out of State Cost of Attendance (per year): Tuition & Fees: \$36,765
Room & Board: \$13,410

Admissions:

Average GPA: 3.42

Average ACT: N/A

Average SAT: N/A

Test Optional for Fall 2025: Yes

Deadlines: EA – Dec 1, RD – March 1

Key Programs:

- Engineering
- Psychology
- Business
- Nursing
- Marine Science/Biology

Important Facts:

The University of Maine is a land, sea, and space grant institution, and the flagship campus of the University of Maine System. Located in Orono along the banks of the Stillwater River, this vibrant and dynamic university serves Maine, the nation, and the world through its teaching, research, and outreach mission. UMaine students come from every county in Maine, more than 49 other states and 81 countries. UMaine offers more than 100 degree programs through which students can earn graduate certificates, and master's, doctoral, or professional science master's degrees.

The University of Maine offers a strong traditional education at an affordable price. UMaine is one of New England's premier universities. We help students create success stories — with a wide variety of programs and opportunities — and we do so with world-class faculty members, internationally recognized research, first-rate facilities, and a friendly, safe atmosphere located near some of the best year-round recreation sites in the nation.

For new Black Bears, college starts with an "RLE" — experience that gives access to some of the best opportunities offered by a UMaine education. Each RLE has two components: First, you'll have an immersive experience the week before the rest of your classes begin. Then, during the fall semester with those same friends, you'll participate in a small, hands-on course, get to know an instructor well, and ask your questions about the course theme. Together, these two experiences will help you connect to campus, open your mind to different ways of learning, and unlock doors to many possible future UMaine opportunities.



University of Maryland, College Park

College Park, MD

[Website](#)

Olander Fleming

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240-381-0228

Territories: All of Florida

Total Undergraduate Student Population Size: 31,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$39,469 Room & Board: \$18,404

Admissions:

Average GPA: Mainly A's and B's

Average ACT: 32-35 mid range

Average SAT: 1380-1510

Test Optional for Fall 2025: YES

Deadlines: 11/1 EA deadline

Key Programs:

- Computer Science
- Biological Sciences
- Engineering
- Government and Politics
- Environmental Sciences

Important Facts:

- No separate app for merit scholarships nor special programs. Apply for admission by 11/1 EA deadline
- Located 8 miles from Washington, D.C.
- 100+ Majors
- 800+ clubs and organizations
- Division 1, Big Ten Athletics
- 18:1 student-to-faculty ratio
- 50 states and 121 countries represented on campus
- 5/5 stars for institutional commitment to LGBTQ-inclusive policy, program and practice—Campus Pride
- 52% students of color



THE UNIVERSITY *of* MISSISSIPPI

University of Mississippi (Ole Miss)

Oxford, MS

[Website](#)

Peyton Spear

peyton@olemiss.edu

(386) 341-1826

Territories: Florida and California

Total Undergraduate Student Population Size: 20,000

Out of State Cost of Attendance (per year): Tuition & Fees: Tuition \$9,612 + Nonresident fee \$18,828
Room & Board: \$7,400

Admissions:

Average GPA: 3.67

Average ACT: 2

Average SAT: 25

Test Optional for Fall 2025: Yes

Deadlines: April 1st (admissions) | January 10th (scholarships and special programs)

Key Programs:

- Nursing
- Accounting
- Journalism/Integrated Marketing Communications
- Business
- Engineering

Important Facts:

- Top 5 accounting school in the country
- Top 25 MBA program in the country
- R1 research institution
- Only law school in the state
- University of Mississippi Medical Center
- 60% students are from out of state
- All 50 states and 90 countries represented



University of Nevada-Las Vegas

Las Vegas, Nevada

[Website](#)

Shea Labbato

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Territories: Southeast Region (Based in Tampa, FL)

Total Undergraduate Student Population Size: 25,000 students

Out of State Cost of Attendance (per year): Tuition & Fees: \$28,097
Room & Board: \$12,002

Admissions:

Average GPA: 3.0

Average ACT: 22

Average SAT: 1120

Test Optional for Fall 2025: Yes, if student obtains GPA requirements.

Deadlines: Priority Deadline/Scholarship Deadline: November 15th.

Application Deadline: June 1st

Key Programs:

- Hospitality- #1 ranked in the country and top 3 in the world.
- Engineering- Civil engineering ranked 150-200 out of 4,000 programs internationally.
- Business- AACSB Accredited and within top 5%.
- Biology/Kinesiology- Many research opportunities and professional schools to consider.
- Psychology- UNLV's biggest major on campus.

Important Facts:

- UNLV is one of the most ethnically diverse universities in the country. As an Asian American, Native American Pacific Islander institution, Hispanic Service and Minority Serving Institution – UNLV has many programs on campus to help our students succeed.
- UNLV is proud to identify within the top 10 Military Friendly Schools

UNLV is an R1 Institution- meaning they belong to the top 3% of colleges in the nation with research activity found on campus. Faculty members are experts in fields and actively conduct research. UNLV has 45+ Research Centers and Institutes for students to join.



The UNIVERSITY of OKLAHOMA

The University of Oklahoma

Norman, Oklahoma

[Website](#)

Breanne Kubacki

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Territories: Florida and Northeast-NY, MA, CT, DE, VA

Total Undergraduate Student Population Size: 22,249

Out of State Cost of Attendance (per year): Tuition & Fees: \$32,163
Room & Board: \$15,383

Admissions:

Average GPA: 3.62

Average ACT: 24

Average SAT: 1200

Test Optional for Fall 2025: Yes

Deadlines: Early action deadline November 1st, final admissions deadline February 1st

Key Programs:

- Meteorology
- Aviation
- Engineering
- Performing Arts
- Business

Important Facts:

- The University of Oklahoma has joined the Southeastern Conference!

- There are more than 200 majors and over 500 student organizations on campus. Most popular programs (all rank in the top 10 nationally): meteorology, petroleum engineering, ballet, musical theatre, entrepreneurship, international business, energy management, journalism.

- Top school for Severe Weather Research (the National Weather Center is located on campus).



UNIVERSITY OF SAN FRANCISCO

University of San Francisco

San Francisco, California

[Website](#)

Candice Adams

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Territories: Alabama, Arkansas, Florida, Georgia, Kentucky, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee, and New York

Total Undergraduate Student Population Size: 5,373

Out of State Cost of Attendance (per year): Tuition & Fees: \$59,920
Room & Board: \$13,934

Admissions:

Average GPA: 3.69

Average ACT: 30

Average SAT: 1348

Test Optional for Fall 2025: Yes

Deadlines: Early Action/ Early Decision: November 1st Regular /decision : January 15th

Key Programs:

- Nursing
- Biotechnology 4+1
- Computer Science 4+1
- Public Health 4+1
- Entrepreneurship and Innovation

Important Facts:

The University of San Francisco (USF) — a private, Jesuit university — reflects the energy, diversity, and opportunities of the city that surrounds it. USF gives students from all backgrounds an education that is intensely personalized, intellectually inspiring, and designed expressly to help them change the world for the better. The university enrolls 6,500 undergraduates and offers 100+ majors and minors. USF offers NCAA Division I athletics (16 teams) and 100+ student clubs and organizations ranging from academic, professional, greek life, community service, and special interests. The University of San Francisco's premier campus location puts students in the middle of everything San Francisco has to offer.



UNIVERSITY OF SOUTH ALABAMA

University of South Alabama

Mobile, AL

[Website](#)

Jennifer Henderson

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(251) 220-3033

Territories: All of Florida except Bay, Escambia, Holmes, Okaloosa, Santa Rosa, Walton, and Washington counties; Connecticut, Delaware, Kentucky, Pennsylvania, Maine, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island, Vermont, Virginia, and West Virginia.

Total Undergraduate Student Population Size: 14,000

Out of State Cost of Attendance (per year): Tuition & Fees: \$11,220*
Room & Board: \$8,150 - \$10,790

Admissions:

Average GPA: 3.71

Average ACT: 24

Test Optional for Fall 2024: Yes

Deadlines: December 1 priority deadline for scholarships, July 15 for admission

Key Programs:

- Nursing
- Engineering – Chemical, Civil and Coastal, Electrical and Mechanical
- Biomedical Sciences and Biology – with Pre-health track
- Marine Science and Environmental Science
- Meteorology

Important Facts:

The University of South Alabama, the Gulf Coast Flagship, is large enough for students to enjoy an active student life, athletics, and state of the art facilities; and small enough to offer smaller class sizes and professors who know their students by name, not student number. Students can apply to South using the application available on our website or through Common App and will be automatically considered for admission scholarships, even if they apply test optional. Students who earn an admission scholarship will also receive in-state tuition. South is a place where students discover and strengthen their career passions, and form connections that result in lifelong relationships. At South, we look at the world and see things that we have the power to change, affect and shape— together. So that's exactly what we do, every single day.

*Tuition shown for students who earn an admission scholarship. Without a scholarship, annual tuition is \$22,440.



UtahState
University

Utah State University

Logan, Utah (25+ other locations around Utah)

[Website](#)

Camille Gledhill

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435-797-1697

Territories: Alabama, Connecticut, D.C., Delaware, Florida, Georgia, Kentucky, Maine, Maryland, Massachusetts, Mississippi, New Hampshire, New Jersey, New York, North Carolina, Pennsylvania, Rhode Island, South Carolina, Tennessee, Vermont, Virginia, West Virginia

Total Undergraduate Student Population Size: 25.048

Out of State Cost of Attendance (per year): Tuition & Fees: \$24,222
Room & Board: \$8,232

Admissions:

Average GPA: 3.5

Average ACT: 24

Average SAT: 1160

Test Optional for Fall 2025: Yes

Deadlines: December 1, 2024 – academic scholarship deadline; March 1, 2025 – priority admissions deadline

Key Programs:

- Economics
- Mechanical Engineering
- Psychology
- Communicative Disorders & Deaf Education
- Elementary Education
- Biology
- Kinesiology
- Nursing
- Computer Science
- Animal, Dairy and Veterinary Science
- Marketing
- Aviation

Important Facts:

Founded in 1888; Undergraduate degrees: 178; Minors: 133; Student/faculty Ratio: 18.9:1; Average Undergraduate Class Size is 20-29 students; Study abroad opportunities: 1000+ in 87 countries; NCAA Division 1-A, Mountain West Conference; 16 Varsity sports; Voted #1 “best city to live in the west”; Nearly 100 clubs on campus to join, or you can start one on your own; Greek life: sororities/fraternities offered; We are Utah’s Land-Grant and Space-Grant University; US is a Carnegie-recognized R1 institution and was named one of the best undergraduate research programs in the nation; We are a national leader in undergraduate programs for research and creative inquiry.



Valdosta State University

Valdosta, GA

[Website](#)

Christine Rice

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229-300-7006

Territories: Florida

Total Student Population Size: 10,180

Out of State Cost of Attendance (per year): Tuition & Fees: \$7,246 Florida residents receive Georgia instate tuition
Room & Board: \$5,070 (minimum)

Admissions:

Average GPA: 3.38

Average ACT: 20

Average SAT: 1124

Test Optional for Fall 2025: If student has a core GPA of 3.2 or higher, test scores are optional

Deadlines: N/A Rolling Admissions

Key Programs:

- Psychology
- Nursing
- Management
- Biology
- Health Sciences

Important Facts:

Valdosta State offers more than 200 student organizations, National Championship Athletics, one-on-one academic support, and countless study abroad opportunities. This environment makes it easy to not only find what you already love, but encourages you to find new, fun, and exciting opportunities!



Vanderbilt University

Nashville, TN

[Website](#)

Annie Shea

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Territories: Broward, Collier, Dade, Monroe, Martin, Palm Beach Counties

Total Undergraduate Student Population Size: 7,145

Out of State Cost of Attendance (per year): Tuition & Fees: \$63,931
Room & Board: \$19,862

Admissions:

Average ACT: middle 50% 34-35

Average SAT: middle 50% 1510-1570

Test Optional for Fall 2024: yes

Deadlines: ED1: Nov 1; ED2: Jan 1; RD Jan 1

Key Programs:

- Human & Organizational Development
- Economics
- Neuroscience
- Engineering
- Medicine Health & Society

Important Facts:

Campus designated as a **national arboretum**

7:1 Student/Faculty Ratio

100% undergraduate students participate in at least one immersive experience

65% participate in undergraduate research

#13 National Universities, *U.S. News & World Report*

#1 Students Love Their College, *The Princeton Review*

#1 Financial Aid, *The Princeton Review*

#2 Happiest Students, *The Princeton Review*

#2 College City Gets High Marks (Nashville), *The Princeton Review*

#2 Best Quality of Life, *The Princeton Review*

Required to live on campus all four years – residential colleges



Worcester Polytechnic Institute

Worcester, MA

[Website](#)

Andrew Harlow

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(508)-831-6651

Territories: AL, FL, GA, LA, MS, NC, SC

Total Undergraduate Student Population Size: 5,500

Out of State Cost of Attendance (per year): Tuition & Fees: \$60,965
Room & Board: \$17,752

Admissions:

Average GPA: 3.9

Average ACT: N/A

Average SAT: N/A

Test Optional for Fall 2025: TEST BLIND

Deadlines: ED1/EA1: Nov. 1 - ED2/EA2: Jan. 5 - Regular: Feb. 1

Key Programs:

35 Undergraduate Majors and 28 are STEM-focused. WPI's top majors include Mechanical Engineering, Computer Science, Biomedical Engineering, Chemical Engineering, Electrical & Computer Engineering. Project-based learning includes opportunities for global immersion in semester long studies (required).

Important Facts:

WPI is a top-tier STEM-focused research university and a recognized pioneer and global leader in project-based learning. Founded in 1865 on the principle that students learn most effectively by applying the theory learned in the classroom to the practice of solving real-world problems, WPI's continued mission is to transform lives, turn knowledge into action to confront global challenges, and revolutionize STEM through distinctive and inclusive education, projects, and research. WPI's project-based curriculum engages undergraduates in solving important scientific, technological, and societal problems throughout their education and at more than 50 project centers around the world. Today WPI offers more than 70 bachelor's, master's, and doctoral degree programs across 18 academic departments in science, engineering, technology, business, the social sciences, and the humanities and arts. To help address ongoing challenges, improve lives, and help create a more sustainable world, WPI faculty and students pursue groundbreaking research in such areas as the life sciences, smart technologies, materials and manufacturing, and global initiatives.